

2019 ANNUAL REPORT



• MISSION STATEMENT •

Work hard, have fun, make money, while providing outstanding customer service and honoring the Golden Rule.





To Our STOCKHOLDERS and CUSTOMERS

2019 was a great year at HAPPY STATE BANK – in fact, the best overall year in our history. Measuring earnings, growth, acquisition activity, and stock value - alongside customer and employee satisfaction – I'll let these highlights tell the story:

- ★ Happy Bancshares, Inc. stock value increased to \$48.25, up 11.6% for the year...and a 10-year annualized return of 11.7%
- * HBI earnings were \$42 million, up over 32.0%, topping 2018 by \$10.2 million.
- * Another successful capital raise of \$64.9 million.
- ★ Four branches were added in Matador, Memphis, Turkey and White Deer and Wheeler and Mobeetie will be added in January 2020 solidifying our footprint in the Panhandle.
- ★ We entered into a definitive agreement to merge with Lubbock-based Centennial Bank, which in addition to their branches in the Texas Panhandle and South Plains, also operates branches in the fast-growing Texas Hill Country.
- ★ We continued to stay on the forefront of technology and, among other advances, we were the first community bank in Texas to launch a product that allows customers to open accounts online from any electronic device in less than five minutes.
- ★ We began construction on two new branches in northeast Amarillo, strengthening our service commitment to the whole community.
- ★ We were one of only two banks in Texas to receive the highest "Outstanding" Community Reinvestment Act rating from the Federal Reserve Bank of Dallas.
- * American Banker named us one of the "Best Banks to Work For" that's six years in a row.

On January 2, 2020, as I celebrated my 30th Anniversary of getting to be CEO of this great company, I let my employees and stockholders know that I will be handing that CEO title over to Mikel Williamson (he's going to do such a good job!) at our 2020 Stockholder's Meeting in April. I will continue in my role as Chairman of the Board for both the Bank and the Holding Company.

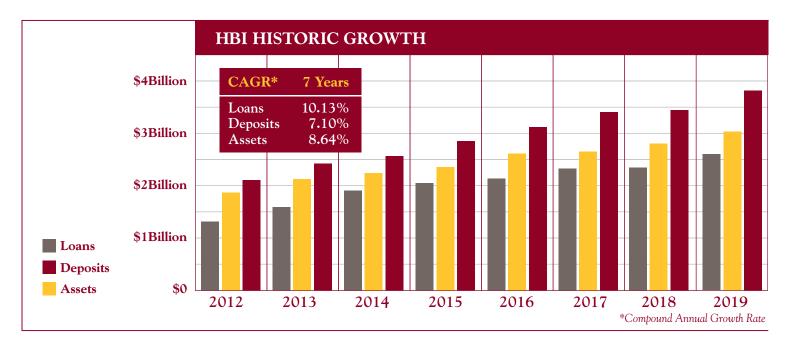
<u>I am not retiring</u>. You might not see me in the office quite as much, but I'll still represent our HAPPY STATE BANK in several ways. I hope to be even more personally involved with our stockholders and employees, continuing to work on HAPPY culture and expansions, and as a main spokesman for our new stock offerings. I love this bank far too much than to just retire and walk away.

On top of all of that, this is an incredible time to be a HAPPY Banker in Texas. We have set the groundwork through our capital strength, our financial performance, our acquisition expertise and, above all, that renowned HAPPY culture to further extend our HAPPY brand and still perform strongly for our stockholders. This will enable us to offer the HAPPY Experience to more HAPPY customers, and perform stronger still for our HAPPY stockholders.

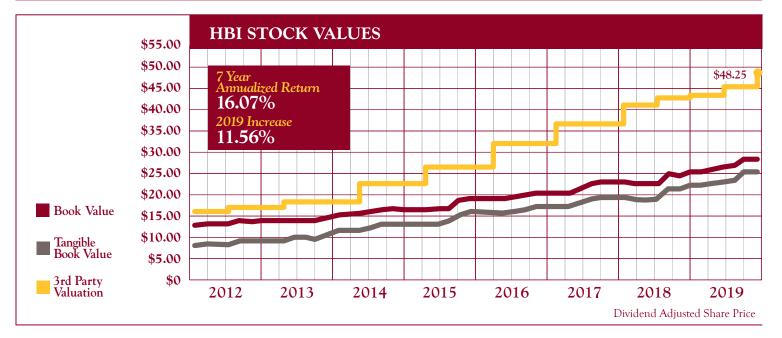
God has rained His blessings on this bank. I've been blessed to be in the middle of those blessings. I've been inspired and amazed by the people who work here, the directors who guide us, the stockholders who support us and the customers who trust us. I thank God and you for allowing me to lead this company for these past 30 years. I pray you give Mikel the same suppor. I am eagerly looking forward to serving you for many, many more years as your HAPPY Chairman.

Sincerely.









HAPPY BANCSHARES, INC. Statement of Condition



BALANCE SHEET				
(Dollars in thousands)	2017	2018	2019	Change from 2018 to 2019
ASSETS				
Cash & Due from Banks	\$ 187,475	\$ 181,478	\$ 219,746	21%
Investments	604,857	580,870	692,467	19%
Loans	2,339,046	2,352,080	2,612,576	11%
Fixed Assets	107,326	111,265	115,662	4%
Other Assets	174,389	220,688	188,837	-14%
TOTAL ASSETS	3,413,093	3,446,381	3,829,288	11%
LIABILITIES				
Deposits	2,663,641	2,813,600	3,040,314	8%
Other Liabilities	369,259	171,458	253,426	48%
TOTAL LIABILITIES	3,032,900	2,985,058	3,293,740	10%
CAPITAL				
Common Stock	16,494	18,086	18,593	3%
Capital Surplus	185,302	241,217	260,467	8%
Retained Earnings	176,662	208,102	250,030	20%
Accumulated other Comprehensive Income	1,735	(6,082)	6,458	-206%
TOTAL CAPITAL	380,193	461,323	535,548	16%
TOTAL LIABILITIES & EQUITY CAPITAL	\$ 3,413,093	\$ 3,446,381	\$ 3,829,288	11%
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INCOME STATEMENT (Dollars in thousands)	2017	2018	¢ 3,629,288 2019	Change fron
INCOME STATEMENT		2018		Change fron
INCOME STATEMENT (Dollars in thousands)				Change fron 2018 to 2019 11%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME	2017	2018	2019	Change from 2018 to 2019 11% 26%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income	2017 \$ 125,606	2018 \$ 147,387	2019 \$ 164,220	Change from 2018 to 2019 11% 26%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income	2017 \$ 125,606 17,335	2018 \$ 147,387 27,592	2019 \$ 164,220 34,718	Change fron 2018 to 2019 11% 26% 8%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense	2017 \$ 125,606 <u>17,335</u> 108,271	2018 \$ 147,387 27,592 119,795	2019 \$ 164,220 34,718 129,502	Change fron 2018 to 2019 11% 26% 8% 37%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses	2017 \$ 125,606 <u>17,335</u> 108,271	2018 \$ 147,387 27,592 119,795	2019 \$ 164,220 34,718 129,502	Change fron 2018 to 2019 11% 26% 8%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME	2017 \$ 125,606 17,335 108,271 6,200	2018 \$ 147,387 27,592 119,795 6,300	2019 \$ 164,220 34,718 129,502 8,650	Change from 2018 to 2019 11% 26% 8% 37% 8% 54%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges	2017 \$ 125,606 17,335 108,271 6,200 15,844	2018 \$ 147,387 27,592 119,795 6,300 17,482	2019 \$ 164,220 34,718 129,502 8,650 18,816	Change from 2018 to 2019 11% 26% 8% 37% 8%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE	2017 \$ 125,606 17,335 108,271 6,200 15,844 17,596 33,440	2018 \$ 147,387 27,592 119,795 6,300 17,482 15,974 33,456	2019 \$ 164,220 34,718 129,502 8,650 18,816 24,661 43,477	Change from 2018 to 2019 11% 26% 8% 37% 8% 37% 8% 54% 30%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE Salaries and Employee Benefits	2017 \$ 125,606 17,335 108,271 6,200 15,844 17,596 33,440 59,683	2018 \$ 147,387 27,592 119,795 6,300 17,482 15,974 33,456 66,076	2019 \$ 164,220 34,718 129,502 8,650 18,816 24,661 43,477 68,385	Change from 2018 to 2019 11% 26% 8% 37% 8% 37% 8% 54% 30% 30% 3%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE Salaries and Employee Benefits Occupancy and Equipment Expense, Net	2017 \$ 125,606 17,335 108,271 6,200 15,844 17,596 33,440 59,683 12,295	2018 \$ 147,387 27,592 119,795 6,300 17,482 15,974 33,456 66,076 12,850	2019 \$ 164,220 34,718 129,502 8,650 18,816 24,661 43,477 68,385 14,221	Change from 2018 to 2019 11% 26% 8% 37% 8% 54% 30% 30% 3% 11%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE Salaries and Employee Benefits Occupancy and Equipment Expense, Net Data Processing	2017 \$ 125,606 17,335 108,271 6,200 15,844 17,596 33,440 59,683 12,295 9,468	2018 \$ 147,387 27,592 119,795 6,300 17,482 15,974 33,456 66,076 12,850 6,939	2019 \$ 164,220 34,718 129,502 8,650 18,816 24,661 43,477 68,385 14,221 7,871	Change from 2018 to 2019 11% 26% 8% 37% 8% 54% 30% 30% 3% 11% 13%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE Salaries and Employee Benefits Occupancy and Equipment Expense, Net	2017 \$ 125,606 17,335 108,271 6,200 15,844 17,596 33,440 59,683 12,295 9,468 21,094	2018 \$ 147,387 27,592 119,795 6,300 17,482 15,974 33,456 66,076 12,850 6,939 25,864	2019 \$ 164,220 34,718 129,502 8,650 18,816 24,661 43,477 68,385 14,221	Change from 2018 to 2019 11% 26% 8% 37% 8% 54% 30% 30% 11% 13% -7%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE Salaries and Employee Benefits Occupancy and Equipment Expense, Net Data Processing	2017 \$ 125,606 17,335 108,271 6,200 15,844 17,596 33,440 59,683 12,295 9,468	2018 \$ 147,387 27,592 119,795 6,300 17,482 15,974 33,456 66,076 12,850 6,939	2019 \$ 164,220 34,718 129,502 8,650 18,816 24,661 43,477 68,385 14,221 7,871	Change from 2018 to 2019 11% 26% 8% 37% 88% 54% 30% 30% 33% 11% 13% -7% 3%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE Salaries and Employee Benefits Occupancy and Equipment Expense, Net Data Processing Other Net Income before Tax	2017 \$ 125,606 17,335 108,271 6,200 15,844 17,596 33,440 59,683 12,295 9,468 21,094 102,540 32,971	2018 \$ 147,387 27,592 119,795 6,300 17,482 15,974 33,456 66,076 12,850 6,939 25,864 111,792 35,222	2019 \$ 164,220 34,718 129,502 8,650 18,816 24,661 43,477 68,385 14,221 7,871 24,048	Change from 2018 to 2019 11% 26% 8% 37% 8% 54% 30% 30% 11% 13% -7% 3% 41%
INCOME STATEMENT (Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income Salaries and Employee Benefits Occupancy and Equipment Expense, Net Data Processing Other	2017 \$ 125,606 17,335 108,271 6,200 15,844 17,596 33,440 59,683 12,295 9,468 21,094 102,540	2018 \$ 147,387 27,592 119,795 6,300 17,482 15,974 33,456 66,076 12,850 6,939 25,864 111,792	2019 \$ 164,220 34,718 129,502 8,650 18,816 24,661 43,477 68,385 14,221 7,871 24,048 114,525	Change fron 2018 to 2019 11% 26% 8% 37% 8% 37% 8% 54% 30% 30% 3%

Community Hours Reported: 42

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HAPPY today, HAPPY Manana! Our DFW team promotes financial literacy for kids through the Casa Manana Kid's Theater program.

> We love helping kids learn to start and operate a business by sponsoring Lemonade Day with the Amarillo Independent School District.

AMERICAN BANKER **BEST BANKS** TO WORK FOR 2019 6 Years in a Row!

Serving **541** Organizations





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Four new communities joined the **HAPPY** family in 2019. And what better way to announce it than riding in **Turkey's Bob Wills Day Parade**?

One of our core values is to give back to our communities. That's why if something is happening, you'll usually see a team of HAPPY bankers pitching in and helping out.



The 2019 class of credit analysts were **HAPPY** to finish their 12-week course of study and get back to their branches to help us help businesses start and grow!



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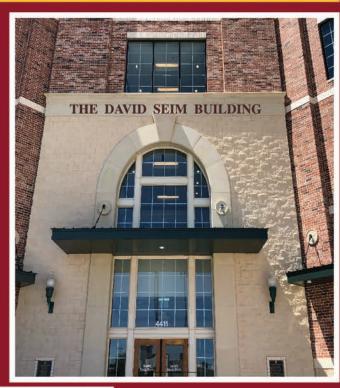


We broke ground on three locations in 2019 for branches in Amarillo to better serve our customers. You'll be able to see all the new technologies and features by mid-2020.

The Independent Bankers of Texas honored **HAPPY** by selecting us for three "**Best of Community Banking**" awards for Community Service and Bank Culture.



Our 98th Street location in Lubbock was renamed the **David Seim Building** in memory of our Lubbock Chairman. David was a friend, mentor, advisor and servant.



A banking first, we honored an outstanding group of non-officers for our E3 recognition program. These individuals exemplified the 3 E's of the program: Exceptional Attitudes, Excellent Performance and Exceeding Expectations.



2019 was an exceptional year by all standards. And it could have never happened without the guidance and encouragement of our HAPPY Board of Directors.



When it comes to raising money for good causes, there's not much that **HAPPY** bankers won't do! Even participate in games suspiciously similar to **Family Feud**. They claim they just showed up in their normal street wear...







CEO Pat Hickman was appointed by Governor Greg Abbott to the **Texas Economic Development Corporation** board of directors. Shown here with top executives of Mitsubishi UFJ Financial Group, Japan's largest bank, as he accompanied the governor to Japan to discuss mutually beneficial economic and business opportunities.

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Happy State Bank

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Mikel Williamson President

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Matthew Smith Vice President

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Sarah Burlingame Bank Officer

Lisa Morris Bank Officer

Erica Reyna Bank Officer

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Scott Henderson Bank Officer

JoAnn Schrader

Bank Officer Jason West

Bank Officer Sabrina Shields

Bank Officer

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Lela Naggar Senior Vice President

Marci Willis Vice President

Nicole Houle Vice President

Rachel Sarine Vice President Tonya Ingram

Bank Officer

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Steve Marcum Senior Vice President

Shane Watson Vice President Christy Heuston

Assistant Vice President

JD Morrison Assistant Vice President

<u>Abilene</u>

Scott Jones

Vice President

Lee Beaty

Bank Officer

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Senior Vice President

Annette Anders

Amarillo Market

Market President

Senior Bank Officer

Senior Bank Officer

Senior Vice President

Sénior Vice President

Senior Vice President

Greg Graham

Vice President

Vice President

Chris Morris

Vice President

Staci Scott

Bank Officer

Bell

Coulter

Express

Georaia

Soncv

President

Scott Martin

Rvan Monroe

Vice President

Vice President

Tascosa

Shelly Kearns

Jennifer Currie

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Senior Vice President

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Assistant Vice President

Assistant Vice President

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Assistant Vice President

Assistant Vice President

Assistant Vice President

Valerie de la Fuente

Assistant Vice President

Assistant Vice President

Tucker Lee

Steve Bowen

Downtown

Jim Bryan

Gary Wells

Jamie Esch

Ryan Evans

Jeff Irwin

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Mike Sluder Vice President Chrisy Thomason

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Happy Erica Reyes Bank Officer

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<u>Higgins</u> **Trish Baker** Assistant Vice President

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Bank Officer Sae McAllister Bank Officer

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<u>Stratford</u> **Doak Crabtree** President

Trisha Keener Vice President Holly Reinart

Vice President

Mary Jean Jones Branch Operations Manager

<u>Texline</u> Gayle Koehn President

<u>Turkey</u> Kyle Fuston President

<u>White Deer</u> Darla Pulse

Assistant Vice President

<u>Virtual Branch</u> **Rian Clinton** President IT and Other Financial Services Alan VanOngevalle Executive Vice President Jennifer Thomas Executive Assistant

Happy Trust Co. Joby Mills - Amarillo Senior Vice President Chris Klemme - Dallas Senior Vice President Brooks Smith - Dallas Senior Vice President Bryan Limmer - Lubbock Senior Vice President

Alisa Scott - Amarillo Senior Vice President Todd Wetsel - Amarillo

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Buffy Haden - Amarillo Vice President

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Terri Wright - Amarillo Vice President

Scott Richardson - Amarillo Trust Officer

Hunter Vagrosky - Amarillo Trust Officer

Shannon Van Campen -Addison Trust Officer

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Brad Griffin - Amarillo Senior Vice President

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Cyan Batchelor - Lubbock Bank Officer

Sandi Brandt - Amarillo Bank Officer

Dan Fowler - Pampa Bank Officer

Mortgage Lending Russell Pulliam - Bedford

Senior Vice President Monica Aragon - Canyon

Vice President Kim Bailey - Amarillo Vice President

Donna Cooper - Amarillo Vice President

Jeremy Dean - Fort Worth Vice President

Donna Donnell - Amarillo Vice President

Cindy Hanson - Amarillo Vice President

Kay Kuhn - Amarillo Vice President

Ryan Stewart - Bedford Vice President

Giff Berryman - Amarillo Assistant Vice President

Ashton George - Bedford Assistant Vice President

Heather Schrader - Amarillo Assistant Vice President

Erin Budd - Amarillo Mortgage Officer

Mirna Corral - Amarillo Mortgage Officer

Jennifer Harkins - Amarillo Mortgage Officer

Sharla Fife-Bedford Mortgage Officer Jimmy Rivero-Amarillo Mortgage Officer

GoldStar Trust Co.

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David Schnierle Senior Vice President

Jeff Worley Senior Vice President

Angela Shafer Vice President

Rhonda Cox Vice President

Jeremy Self Assistant Vice President

Sarah Ann Trujillo Vice President

Wendy Baxter Trust Officer Lara Johns

Vanessa Mata

Carla McCaslin

Protective Services

Marvin Daniels

Vice President

Trust Officer

Trust Officer

Trust Officer

GoldStar



HAPPY BANCSHARES, INC.

HAPPY Locations 2019

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e Floydada n Fort Worth Hereford lo - 10 Higgins d Lockney Lubbock - 2 an Matador Memphis t Olton Pampa Panhandle Plainview Shamrock Silverton Stratford Sunray Texline White Deer

HAPPY STATE BANK





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