2018 ANNUAL REPORT

NCSHAR

EST. 1990



• MISSION STATEMENT •

Work hard, have fun, make money, while providing outstanding customer service and honoring the Golden Rule.





To Our STOCKHOLDERS and CUSTOMERS

What a great year 2018 was for our markets! Businesses thrived as the economy grew, unemployment was at record lows, and commodity prices were stable to growing. Our Happy Bancshares, Inc. (HBI) stock value increase was somewhat modest (we have never seen our stock value decline in our 28-year history). We had a record-breaking year for both our net income and our stock offering, but because other bank stock values actually declined at year end, our valuation was also restrained. We are anticipating an exciting 2019 at your Happy State Bank.

Highlights for 2018 include:

- ★ In spite of market volatility, the HBI stock value increased to \$43.25, equating to a 10 year annualized return of 13.7%.
- ★ All-time record earnings increased 29.2%, which is \$7.2 million over last year.
- ★ We strengthened our capital base as we raised a record-breaking \$82 million for future growth.
- \star Mikel Williamson was promoted to President and COO and is now running the daily operations of the bank.
- ★ For the fifth year in a row, American Banker Magazine named us as one of the "Best Banks to Work For in the USA."
- \star We continued to lay the framework to open new bank locations over the next two years.
- ★ Our ATM network broadened with the installation of 64 new locations in Lubbock and Abilene.
- * And the biggest WOW, the bank was recognized by *Forbes Magazine* as the third best bank in Texas.

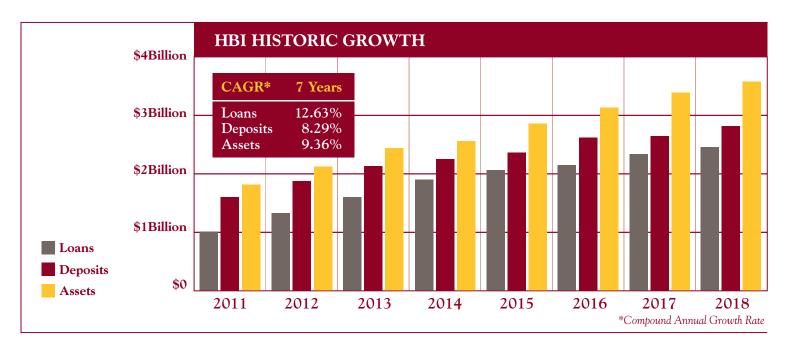
The economy continues to do well, which comes at a great time for our customers as we expand into additional rural and urban markets. The first step is our new Bedford branch, opening in January. The next steps include conversations regarding the acquisitions of other banks, as well as starting construction of new branch locations. We will continue to enrich our already robust banking services and products, so be on the lookout for some exciting enhancements in the near future.

Every day our employees strive to provide excellent banking service and to be the best at what we do. The truth is, I get to work with the best bankers and directors, taking care of the best customers and stockholders in the best state, in the best nation in the world. And it's pretty neat when multiple national organizations, like *Forbes* and *American Banker*, recognize that we are among the very best, year-after-year - confirming that there is something special going on at the Happy Bank.

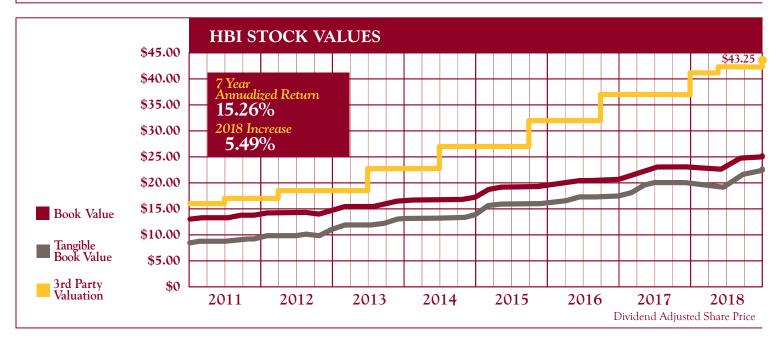
We're not taking the recognition for granted or slowing down. Nor will we take for granted - or forget - the blessings God has bestowed on this bank. I'm blessed to get to lead this company and work for you all. I thank my God, and I thank you. God Bless!



All numbers in this letter represent Happy State Bank. All other numbers in this report reflect Happy Bancshares, Inc. performance.







HAPPY BANCSHARES, INC. Statement of Condition



(Dollars in thousands)	2016	2017	2018	Change from 2017 to 2018
ASSETS				
Cash & Due from Banks	\$ 268,276	\$ 187,475	\$ 181,478	-3%
Investments	474,596	604,857	580,870	-4%
Loans	2,149,326	2,339,046	2,352,080	1%
Fixed Assets	96,826	107,326	111,265	4%
Other Assets	146,795	174,389	220,688	27%
TOTAL ASSETS	3,135,819	3,413,093	3,446,381	1%
LIABILITIES				
Deposits	2,626,079	2,663,641	2,813,600	6%
Other Liabilities	188,503	369,259	171,458	-54%
TOTAL LIABILITIES	2,814,582	3,032,900	2,985,058	-2%
CAPITAL				
Common Stock	15,731	16,494	18,086	10%
Capital Surplus	158,375	185,302	241,217	30%
Retained Earnings	152,037	176,662	208,102	18%
Accumulated other Comprehensive Income	(4,906)	1,735	(6,082)	-451%
TOTAL CAPITAL	321,237	380,193	461,323	21%
TOTAL LIABILITIES & EQUITY CAPITAL	\$ 3,135,819	\$ 3,413,093	\$ 3,446,381	1%
INCOME STATEMENT (Dollars in thousands)	2016	2017	2018	-
(Dollars in thousands) NET INTEREST INCOME				2017 to 2018
(Dollars in thousands) NET INTEREST INCOME Interest Income	\$ 113,182	\$ 125,606	\$ 147,387	2017 to 2018 17%
(Dollars in thousands) NET INTEREST INCOME	\$ 113,182 12,203	\$ 125,606 17,335	\$ 147,387 27,607	2017 to 2018 17% 59%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense	\$ 113,182 12,203 100,979	\$ 125,606 17,335 108,271	\$ 147,387 27,607 119,780	2017 to 2018 17% 59% 11%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses	\$ 113,182 12,203	\$ 125,606 17,335	\$ 147,387 27,607	2017 to 2018 17% 59% 11%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME	\$ 113,182 12,203 100,979 6,385	\$ 125,606 17,335 108,271 6,200	\$ 147,387 27,607 119,780 6,300	2017 to 2018 17% 59% 11% 2%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges	\$ 113,182 12,203 100,979 6,385 14,352	\$ 125,606 17,335 108,271 6,200 15,844	\$ 147,387 27,607 119,780 6,300 17,482	2017 to 2018 17% 59% 11% 2% 10%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME	\$ 113,182 12,203 100,979 6,385 14,352 20,531	\$ 125,606 17,335 108,271 6,200 15,844 17,596	\$ 147,387 27,607 119,780 6,300 17,482 17,780	2017 to 2018 17% 59% 11% 2% 10% 1%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income	\$ 113,182 12,203 100,979 6,385 14,352	\$ 125,606 17,335 108,271 6,200 15,844	\$ 147,387 27,607 119,780 6,300 17,482	2017 to 2018 17% 59% 11% 2% 10% 1%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges	\$ 113,182 12,203 100,979 6,385 14,352 20,531	\$ 125,606 17,335 108,271 6,200 15,844 17,596	\$ 147,387 27,607 119,780 6,300 17,482 17,780	2017 to 2018 17% 59% 11% 2% 10% 1% 5%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE	\$ 113,182 12,203 100,979 6,385 14,352 20,531 34,883	\$ 125,606 17,335 108,271 6,200 15,844 17,596 34,440	\$ 147,387 27,607 119,780 6,300 17,482 17,780 35,262	2017 to 2018 17% 59% 11% 2% 10% 1% 5% 11%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE Salaries and Employee Benefits	\$ 113,182 12,203 100,979 6,385 14,352 20,531 34,883 49,817	\$ 125,606 17,335 108,271 6,200 15,844 17,596 34,440 59,683	\$ 147,387 27,607 119,780 6,300 17,482 17,780 35,262 66,079	2017 to 2018 17% 59% 11% 2% 10% 10% 1% 5%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE Salaries and Employee Benefits Occupancy and Equipment Expense, Net	\$ 113,182 12,203 100,979 6,385 14,352 20,531 34,883 49,817 13,271	\$ 125,606 17,335 108,271 6,200 15,844 17,596 34,440 59,683 12,295	\$ 147,387 27,607 119,780 6,300 17,482 17,780 35,262 66,079 12,850	2017 to 2018 17% 59% 11% 2% 10% 10% 1% 5% 11% 5% -27%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE Salaries and Employee Benefits Occupancy and Equipment Expense, Net Data Processing	\$ 113,182 12,203 100,979 6,385 14,352 20,531 34,883 49,817 13,271 7,951	\$ 125,606 17,335 108,271 6,200 15,844 17,596 34,440 59,683 12,295 9,468	\$ 147,387 27,607 119,780 6,300 17,482 17,780 35,262 66,079 12,850 6,939	2017 to 2018 17% 59% 11% 2% 10% 1% 5% 11% 5% -27% 31%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE Salaries and Employee Benefits Occupancy and Equipment Expense, Net Data Processing	\$ 113,182 12,203 100,979 6,385 14,352 20,531 34,883 49,817 13,271 7,951 20,749	\$ 125,606 17,335 108,271 6,200 15,844 17,596 34,440 59,683 12,295 9,468 21,094	\$ 147,387 27,607 119,780 6,300 17,482 17,780 35,262 66,079 12,850 6,939 27,652	2017 to 2018 17% 59% 11% 2% 10% 1% 5% 11% 5% -27% 31% 11%
(Dollars in thousands) NET INTEREST INCOME Interest Income Interest Expense Provision for Loan Losses NON INTEREST INCOME Service Charges Other Non Interest Income NON INTEREST EXPENSE Salaries and Employee Benefits Occupancy and Equipment Expense, Net Data Processing Other	\$ 113,182 12,203 100,979 6,385 14,352 20,531 34,883 49,817 13,271 7,951 20,749 91,788	\$ 125,606 17,335 108,271 6,200 15,844 17,596 34,440 59,683 12,295 9,468 21,094 102,540	\$ 147,387 27,607 119,780 6,300 17,482 17,780 35,262 66,079 12,850 6,939 27,652 113,520	Change from 2017 to 2018 17% 59% 11% 2% 10% 1% 5% -2% 31% 11% 7% -59%



11,465

reported community hours serving **776** organizations

We're so... HAPPY

Our core system conversion was a BIG deal – so we celebrated its anniversary! Happy to the Core for one year!





HAPPY



Well, we did it again. For five years now, HAPPY STATE BANK has been named one of the "Best Banks to Work For" by *American Banker*. From the start, Happy's goal was to cultivate a fun environment that would make people truly enjoy their time at work. We're Happy it's working!



When the 2018 Tax Cuts & Jobs Act came into play at the beginning of the year, HAPPY STATE BANK did something unheard of – we passed our savings onto



AMERICAN BANKER

BEST BANKS



our employees. These are the people that keep Happy what it is: Happy. This move garnered so much attention, Texas Congressman, Jodey Arrington, visited our 19th Street Lubbock branch to meet with employees. FOX News also retweeted our announcement!

It's not often that we surprise our fearless leader, J. Pat Hickman, but when it happens it's worth the watch! In September, the Independent Bankers Association of Texas (IBAT) surprised Pat with his face on the IBAT *Wall of Heroes and Legends of Texas Community Banking*. What's more, some Happy employees and board members made the trip down to San Antonio to surprise him!





Our annual corn stand in Amarillo's Chamber BBQ was a hit! HAPPY STATE BANK gave away 4,000 ears of corn and had fun in the process.



It was fun hosting both past and present Happy Board members at Palo Duro Canyon! Growing and thriving – together.



Partnering up with WT Business Enterprise Center for their Reverse Pitch was a great way to encourage local entrepreneurs. Twenty-one teams competed with their designs of the branch of the future!

Forbes2018

BANKS

It's a recognition we're dang proud of, and we won't let anyone forget it! In July, *Forbes* magazine named HAPPY STATE BANK as the 3rd Best Bank in Texas, and the 26th Best Bank in the Nation. What makes us even Happy-er? This was all due to ratings from our customers. We have a Happy relationship!

BEST-IN-STATE



Happy State Bank

Published by Jason Anderson [2] - July 5, 2018 - 🛇

No, it's not a funny email that's making our CEO, J. Pat Hickman, smile. He just found out that Forbes has named Happy State Bank as one of the Best Banks in Texas! We are so honored to be mentioned among these companies: USAA, Comerica Bank, Prosperity Bank, and First Financial Bank.

Learn more: Happybank.com/Forbes

Powered by STATISTA we're dang won't let In July, e named E BANK as k in Texas, st Bank in the akes us even vas all due to customers.

89,229 People Reached

15,134 Engagements



The decision to donate \$2.5 million to WTAMU Ag School was an easy one for our Board. This record-breaking gift is meant to serve future agriculture leaders and the farming communities of Texas. This donation has allowed the school the opportunity to bring more state-of-the-art equipment into the classroom for students to receive hands-on experience.



HAPPY STATE BANK hosted Go Big in Texas for their Regional Business Summit in Amarillo. This event was moderated by Happy Board member, Drayton McLane, Jr. As you may know, Pat's a little partial to his Red Raiders, so he was thrilled when the Board wanted to donate \$2.5 million to Texas Tech's Veterinary School. With this gift, Texas Tech is establishing Texas' first new veterinary school in 100 years. This innovative school of veterinary medicine is purpose-built from the ground up and will entice a wider pool of large animal veterinarians to serve our Texas agicultural industry.



Give back. It's one of our Core Values for a reason! We were Happy to sponsor both JPS Medical Home Northeast Tarrant and Cook's Children's Medical Center's Charity Care program, supporting medical services for adults and children.



Our execs were Happy to pass out Dell Chromebooks to every high school student at Ascension Academy this year. This monumental donation is an initiative to give valuable resources to students so they will have access to a wider variety of learning styles.

Our employees sold shirts where 100% of the proceeds went to the Stratford Fire Department, in memory of the late Jack Gore.



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Vice President

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IT Officer

IT Officer

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Chris Klemme - Dallas Senior Vice President

Brooks Smith - Dallas Senior Vice President Bryan Limmer - Lubbock Senior Vice President

Alisa Scott - Amarillo Senior Vice President Todd Wetsel - Amarillo Senior Vice President

Terry Wright - Amarillo Senior Trust Officer Jason Carter - Fort Worth Vice President

Buffy Haden - Amarillo Vice President

Kevin Rider - Amarillo Vice President

Terri Wright - Amarillo Vice President

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Hunter Vagrosky - Amarillo Trust Officer

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Senior Vice President

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Bank Officer
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nt Bank Officer

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Jeremy Dean - Fort Worth Vice President Donna Donnell - Amarillo Vice President

Cindy Hanson - Amarillo Vice President

Kay Kuhn - Amarillo Vice President



A great friend, leader, motivator, mentor, advisor, and servant. David is dearly missed.

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Ryan Stewart - Bedford Vice President

Ashton George - Amarillo Assistant Vice President

Kimberly Bailey - Amarillo Assistant Vice President

Heather Schrader - Amarillo Assistant Vice President

Mirna Corral - Amarillo Mortgage Officer

Sharla Fife - Bedford Mortgage Officer

GoldStar Trust Co. Alberto Rios

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Angela Shafer Vice President

Chris Silvaggi Vice President

Rhonda Cox Vice President

Kelsea Heiman Assistant Vice President

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Jeremy Self Assistant Vice President

Lara Johns Trust Officer

Carla McCaslin Trust Officer

GoldStar Protective Services Marvin Daniels Vice President





HAPPY BANCSHARES, INC.

HAPPY Locations

Happy Abilene Addison Allen Amarillo - 10 Bedford Borger Canadian Canyon

Dalhart Dumas Floydada Fort Worth Hereford Higgins Lockney Lubbock - 2

Olton

Pampa Panhandle Plainview Shamrock Silverton Stratford Sunray Texline







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